

NSLHD Board

MEETING DETAILS

Date: Tuesday 16 May 2023 commencing 4:00pm

Venue: ELCA Training Room, Ryde Hospital or via MS Teams

Present:

Mr Trevor Danos AM	Board Chair NSLHD
Mr Adam Johnston	Board Member NSLHD
Mr Andrew Goodsall	Board Member NSLHD
Mr Brad Goodwin	Board Member NSLHD (via MS Teams)
Mr Chris Greatrex	Board Member NSLHD
Dr Donna Lynch	Board Member NSLHD
Ms Karen Filocamo	Board Member NSLHD
Ms Kimberley Reynolds	Board Member NSLHD (via MS Teams)
Dr Michelle Mulligan OAM	Board Member NSLHD
Ms Nadia Levin	Board Member NSLHD
The Hon Patricia Forsythe AM	Board Member NSLHD
Dr Stephanie Teoh	Board Member NSLHD (via MS Teams)

In attendance:

Mr Lee Gregory	A/Chief Executive NSLHD (A/CE)
Ms Heather Gough	A/Executive Director Operations NSLHD
Ms Jacquie Ferguson	Director Finance and Corporate Services NSLHD
Ms Tegan Mitchley	A/Board Secretariat NSLHD
Dr Rajni Lal	Geriatrician Ryde Hospital (Observer)
Mr Simon Radmore	A/Manager Strategic Operations NSLHD (item 3.1)
Ms Jennifer McConnell	A/General Manager Ryde Hospital (item 3.2)
Professor Jim Elliott	Academic Director Kolling Institute (item 3.3)

Apologies:

Professor Emerita Mary Chiarella AM	Deputy Board Chair NSLHD
Dr John Brereton	Chair MSEC, NSLHD

AGENDA ITEMS

No in-camera session was held.

The Board Chair welcomed the Board members and attendees to the meeting and opened the meeting with an acknowledgement of country.

1. Attendance / Apologies / Conflict of Interest

Attendance and apologies were **noted**.

The Board Chair asked those present to declare any additional or new conflicts of interest. None was declared.

2. Confirmation of Minutes

2.1. Minutes of meeting held 18 April 2023

Minutes of the meeting held 18 April 2023 were confirmed as a true and accurate record of the meeting.

3. Presentations

3.1. Research Innovation and Technology (RIT) Committee

This item was **noted** and taken as read.

The Research Innovation and Technology (RIT) Committee Chair and A/Manager Strategic Operations NSLHD presented on the outcome of the inaugural Research, Innovation and Technology Committee meeting held 9 May 2023.

Key areas discussed included organisation structure, governance, workforce, infrastructure, partnerships, funding and implementation of the NSLHD St Leonards Health Campus: Health, Research and Education Precinct Plan. The role of the RIT Committee as an enabler was highlighted.

3.2. Ryde Hospital Update

This item was **noted** and taken as read.

The A/General Manager Ryde Hospital presented on the progress of the Ryde Hospital Redevelopment.

The Board was updated on key enhancements to clinical services, timelines, car parking, sustainability and staff and community consultation.

3.3. Kolling Institute Research

This item was **noted** and taken as read.

The Academic Director Kolling Institute presented to the Board on the Kolling Institute and progress against the Kolling Institute Research Strategy 2021 – 2025.

The Board was updated on a number of research, workforce, consumer engagement, data capture and utilisation and funding achievements for the Kolling Institute which align to priorities in the Strategy.

The Board Chair noted the strong and constructive relationship between NSLHD, University of Sydney and the Kolling Institute.

4. Patient Story

4.1. Sexual Health Service NSLHD

This item was **noted** and taken as read.

5. Ongoing Business/Action Items

5.1. Action List – April 2023

The action list was reviewed and updated accordingly.

5.2. Planetary Health Report

This item was **noted** and taken as read.

5.3. Medical Workforce Update

This item was **noted** and taken as read. Board members will meet with the JMO leadership in June.

5.4. Cyber Security at NSLHD

The A/CE provided a verbal update an exercise recently completed to improve NSLHD's management and escalation processes in cyber security.

5.5. Community Health Facilities and Infrastructure

This item was **noted** and taken as read.

Action: Director Campus Strategy to present to the Board on Community Health Facility Infrastructure.

Action: Board to receive a further update on addressing and improving infrastructure.

5.6. NSLHD Quality and Safety Awards

This item was **noted** and taken as read. The Board was supportive of NSLHD seeking further and broader recognition of its achievements.

6. Ryde Redevelopment Update

Covered in item 3.2. This standing item will now move to a quarterly basis.

7. Voluntary Assisted Dying Update

The A/CE provided a verbal update to the Board on the progress of the Voluntary Assisted Dying Implementation project.

Action: A/CE to provide an update to the Board on psychological, emotional and ethical training and support options for staff members around the implementation of VAD.

Action: A/CE to invite Dr Wade Steadman, Clinical Lead VAD Implementation to present to the Board in July 2023.

8. Matters for Decision/Approval

8.1. NSLHD Corporate Governance Framework 2023

The Board **endorsed** the NSLHD Corporate Governance Framework 2023.

8.2. Research Innovation and Technology Committee Terms of Reference

The Board **endorsed** the NSLHD Board Innovation and Technology Committee Terms of Reference.

9. Standing Business

9.1. Board Chair Report

The Board Chair provided a verbal update with the following highlights:

- The Council of Board Chairs will meet in June, with a focus on planetary health and sustainability.
- Meetings are continuing with UTS and NSLHD to discuss areas and projects for collaboration.
- The Board Chair attended the launch of the NSLHD Diversity, Equity, Inclusion and Belonging Strategy 2023 – 2028 on 28 April 2023.
- The Board hosted a breakfast with the District's Protection and Response to Violence, Abuse and Neglect (PARVAN) team.
- The Board Chair attended Administrative Professionals' Day celebrations on 5 May 2023.
- The Board Chair attended the Royal North Shore Hospital (RNSH) Surgical Education, Research and Training Awards Ceremony on 8 May 2023.
- The Board Chair attended recent Grand Rounds at RNSH with presentations on obstetric fistulas in Africa and on Voluntary Assisted Dying.
- The Board Chair attended the RNSH Nursing and Midwifery Awards Ceremony on 12 May 2023.
- The Board Chair will attend the Advancing Women in Medical Leadership Conference on 19 May 2023.

9.2. Chief Executive Report May 2023

This item was **noted** and taken as read.

The Chief Executive provided a verbal update with the following highlights:

- Activity remains stable across the District.
- Operational KPIs are trending up.
- RNSH has seen a large reduction in length of stay performance.
- Hospital Acquired Complications have decreased to pre-COVID levels across the District.
- Nurse staffing levels have improved significantly across the District.
- Confirmation letters have been sent to successful staff who were part of the overseas recruitment campaign, with onboarding and migration to Australia expected to commence in the coming months.
- The RNSH Master Plan project has commenced, and the first Advisory Group meeting was held on 10 May 2023.
- Implementation of the St Leonards Precinct Plan is underway, with two enabling groups being formed.
- The Director Legal NSLHD position has been successfully recruited to, commencing in July 2023.
- Recruitment is underway for the Director Performance Analytics and Business Intelligence NSLHD.
- The A/CE is conducting a review of delegation structures for frontline clinicians, to improve efficiency for approval processes.

9.3. Finance Risk and Performance Report

This item was **noted** and taken as read.

9.4. NSLHD Monthly Trends

This item was **noted** and taken as read.

9.5. Committee Updates

Board Audit and Risk Committee (BARC)

No further update provided.

Finance, Risk and Performance Committee (FRAP)

No further update provided.

Consumer Committee (CC)

The Committee Chair noted a number of consumer advisors attended the launch of the Partnering with Consumers Framework on 1 May 2023.

Health Care Quality Committee (HCQC)

No further update provided.

JMO Board Wellbeing

No further update provided.

Clinical and Quality Council

No further update provided.

Medical Staff Executive Council (MSEC)

No further update provided.

NSLHD Research Advisory Committee

No further update provided.

Planetary Health Committee

No further update provided.

NSLHD Digital Health Steering Committee

No further update provided.

9.6. Communications Calendar

This item was **noted** and taken as read.

10. NSLHD Committee Minutes and Reports (taken as read)

10.1. Board Audit and Risk Committee (BARC)

This item was **noted** and taken as read.

10.2. Finance Risk and Performance Committee (FRAP)

This item was **noted** and taken as read.

10.3. Consumer Committee

This item was **noted** and taken as read.

10.4. Health Care Quality Committee (HCQC)

This item was **noted** and taken as read.

10.5. JMO Wellbeing Board Committee

Not available.

10.6. Clinical and Quality Council

This item was **noted** and taken as read.

Minutes



10.7. Medical Staff Executive Council (MSEC)

Not available.

10.8. NSLHD Research Advisory Committee

Not available.

10.9. Planetary Health Committee

Not available.

10.10. NSLHD Digital Health Steering Committee

Not available.

11. Other Business

Nil.

12. Date, Time & Venue for Next Meeting

Tuesday 20 June 2023, commencing at 4:00pm, Garrigarrang, Level 14 Kolling Building RNSH or via MS Teams.

Meeting Closed: 6:45pm

CERTIFIED A CORRECT RECORD

Trevor Danos AM, Chair

20 June 2023